



Project Managers Network

Creating capability in Project Management



**Project Managers Network**

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## Project Management for Executives

This is best conducted in-house and can be more flexible being modified slightly to suit company requirements.

The workshop is aimed at Senior Managers, Project Sponsors and Project Office staff and covers:

- Overview of the framework for PM
- PM issues at an organisation level
- Stakeholder Groups and their responsibility for the oversight of projects.

It considers issues from a management perspective not the hands-on PM view. The workshop will encourage discussion on which of these are issues are relevant to the organisation.

### *Typical course approach and content.*

	Topic	Discussion
1	Introduction – why the course and it's format, content	
2	Analysis of failed projects	What was the main reason for failure? How do our projects perform?
3	Overview of PM framework	Brief review of some of the components and controls used
4	<p>What makes organisations successful at Project Management? A look at research and practice into what works and what does not</p> <ul style="list-style-type: none"> <li>• Organising for PM</li> <li>• Accountability and Governance</li> <li>• Processes</li> <li>• Learning</li> <li>• PM and Team development</li> </ul>	Which of these factors are of most relevance to your organisation?

5	<p>Key issues in oversight of Projects</p> <ul style="list-style-type: none"> <li>• Project selection – portfolio management</li> <li>• Determining what to do – Program Management</li> <li>• Project Risk</li> <li>• Estimating schedules and budgets</li> <li>• Benefits Planning and monitoring</li> <li>• Avoiding project escalation (spending more money on failing projects)</li> <li>• Accountability</li> <li>• Resourcing</li> </ul>	Which of these – if any – are priorities in your organisation?
6	<p>Governance Roles</p> <ul style="list-style-type: none"> <li>• Project Governance activities</li> <li>• Sponsor roles</li> <li>• Gating reviews – approvals and monitoring</li> <li>• Approving and reviewing plans or status reports</li> <li>• Role of the Program or Project Office</li> <li>• Selecting PMs and resourcing</li> </ul>	To what extent will a methodology or framework address governance issues in your organisation?
7	Planning to implement improvements in PM in an organisation	Issues to consider in making it successful

The aim of the workshop is promote discussion on how the organisation handles these topics and identify areas for future improvement